Message from the Dean and CEO

Dear Community Members and Patients,

At NYU Langone Health, ensuring a healthy environment is central to delivering on all three of our mission critical areas – to serve, teach, and discover. When we discuss sustainability, it is important for us to recognize that climate change is a global health issue that affects our communities, the quality of our air and water, and - most importantly - our health.

While we are proud of NYU Langone’s many sustainability achievements to date, there is still more to be done. We must do our part to continually advocate for environmental progress, promote health equity, and serve as a global model for others. Working alongside our peer institutions, we believe we have the collaborative power to shift the standards of sustainability within healthcare. We have joined several local and national initiatives to contribute to this conversation, including the New York City Carbon Challenge, U.S. Health Care Climate Council, National Academy of Medicine’s Climate Collaborative network, and NY State’s Clean Green Campuses initiative.

In April 2022, we also united with other health systems and healthcare sector organizations to join the U.S. Department of Health and Human Services Health Sector Climate Pledge in the very first commitment cohort. As part of this pledge, we are expanding our existing carbon reduction goal so that we achieve carbon neutrality by 2050. This means improving operations to minimize our direct and indirect carbon emissions and investing in opportunities that will reduce or offset our emissions over time.

To help ensure transparency as we work towards these ambitious – but absolutely necessary – goals, we are pleased to share our first environmental sustainability report, and look forward to sharing our progress over the years to come.

Sincerely,

Robert I. Grossman, MD
Dean and CEO
About NYU Langone Health

NYU Langone Health, one of the nation’s premier academic medical centers, has a trifold mission to serve, to teach, and to discover, which is achieved daily through an integrated academic culture devoted to excellence in patient care, education, and research.

At NYU Langone, we emphasize treating the whole person and not simply the disease. We are renowned for evidence-based clinical care across a wide array of specialties, including cardiac and vascular care, neurology and neurosurgery, cancer, musculoskeletal care, pediatric services, and more.

Our mission to advance science and improve healthcare through scientific discovery brings together outstanding scientists and clinical researchers—at both NYU Grossman School of Medicine and NYU Long Island School of Medicine—fostering highly collaborative, multidisciplinary investigations. Our scientists have access to state-of-the-art technology from analytic chemistry and bioinformatics to tissue banking and genomics in more than 20 core facilities.

Learn more about our story here on our website.

Environmental Stewardship

A healthy planet means healthier people.

At NYU Langone Health, our care for patients and communities extends to our care for the environment. Climate change is a global health issue and it affects the livelihood of patients, communities, and staff. Rising temperatures have increased mortality and morbidity, and increases in extreme heat and precipitation have increased vector-borne, water-borne, and food-borne disease rates. Changes in climate and the frequency of natural disasters have been linked to wide-ranging negative mental health outcomes and socioeconomic conditions. Many underserved communities disproportionately endure more climate-induced health risks that are derived from experiencing extreme heat, poor air quality, flooding, and more.

Our sustainability program was created to reduce our environmental impacts, increase the resiliency of our operations and facilities, promote health through design and better procurement practices, and advocate for climate leadership. These four pillars are underscored by an effort to build a culture of sustainability within the organization, and to embed these priorities as a part of everyday operations and decision making.

We are committed to become a carbon neutral health system by 2050. Our work to significantly reduce our greenhouse gases will not only reduce the demand of natural resources through efficient operations and cleaner energy, but also build and support healthy and equitable communities.

As we pursue opportunities to reduce direct greenhouse gas emissions within our facilities, it is equally as important to leverage our voice and size to advocate for decarbonization throughout the healthcare value chain. This means pushing suppliers to accelerate their efforts in reducing their carbon footprints including embedded emissions in the products we use, as well as supporting state and national efforts to harden and decarbonize the energy grid. This also means advocating for health equity among underserved communities.

Our Expanding Footprint

As of April 2023

320+ Locations

Environmental Stewardship

NYU Langone’s sustainability program is called GreenFirst. This name is not only inspired by the location of our Manhattan Main Campus on First Avenue, but also reflects our dedication to innovation that drives energy and sustainability performance. We call these innovations “Green Firsts” as they are first of their kind. The program’s name also serves as a tool for students, faculty, and staff to recognize and participate in sustainable practices, all while building a culture of sustainability within the institution.

NYU Langone Health

Our Care in Numbers

13M+ ft²
10.1M
44,364
4,575
2,073

Space Portfolio
Outpatient Visits
Employees in Total
Physicians and Faculty
Beds

Our ventilation and HVAC setback program reduces energy use in a safe and compliant manner when select areas are occupied. This program exists in our administrative offices, research laboratories, and in our operating rooms where it saves over 3,000 MMBtu every year.
NYU Langone’s sustainability program stands on four pillars to ultimately build a culture of sustainability within the organization and to embed these priorities as part of our everyday operations and decision making.

Reduce Our Impact
- Reduce environmental footprint
- Reduce waste
- Reduce embedded carbon in our supply chain
- Responsibly manage resources and technology
- Increase efficiency

Increase Resiliency
- Remain prepared to provide critical care, manage emergencies and meet future hazards
- Mitigate long-term risk of our facilities
- Build better for the future
- Reduce the vulnerability of our supply chain

Promote Health
- Design healthy interior spaces, and building features
- Conduct relevant research
- Ensure access to local, sustainable foods
- Support community benefits
- Promote active lifestyles through building design

Advocate
- Provide sustainability and climate resiliency leadership as an anchor institution
- Join local, state, and federal action
- Support greening of the energy grid
- Communicate relevant research
- Educate patients and the public about health risks driven by climate change

The Pillars of Our Sustainability Program

Reduce Our Impact
- Mitigate long-term risk of our facilities
- Increase efficiency
- Reduce the vulnerability of our supply chain

Reduce waste
- Embed carbon in our supply chain
- Responsibly manage resources and technology
- Increase efficiency

In 2009, the Board of Trustees at NYU Langone Health formed a Sustainability Advisory Group to oversee environmental initiatives at the hospital, including topics such as waste reduction, sustainable transportation, and environmentally preferable procurement. This work has evolved to encompass the sustainability program that exists today.

Our program incorporates over 85 initiatives that focus on reducing our impact on the environment, increasing resiliency within the communities we serve, and supporting the healthcare industry’s movement towards more sustainable practices.

We are proud of our accomplishments since the creation of the sustainability program nearly 15 years ago.

Key Achievements
- Expanded commitment to carbon neutrality by 2050 in 2022
- First NYC health system to join the U.S. Health Care Climate Council in 2020
- Manhattan Main Campus becomes the first U.S. Green Building Council PEER and LEED Platinum certified campus in the world in 2019
- Included sustainability and green building goals and standards in NYU Langone’s Design & Engineering Guidelines for the first time in 2016

Commitments
- Environmental excellence awards earned since 2020: 65
- Top 25 Hospital for sustainable practices, 2022 PGH Award
- Indoor and outdoor bike racks installed to date for staff and the community: 480+
- Pounds of electronic waste recycling in 2022: 492,000
- Academic studies exist in the NYU Langone sustainability and healthcare database to date: 481
- Pounds of CSA produce bought by staff to date: 66,000

Climate change may be a global issue, but we must be a part of the solution in our communities. It is our responsibility as healthcare professionals and stewards of the environment to create a sustainable path forward and partner with industry leaders, stakeholders, and governmental agencies to accelerate progress.

Robert I. Grossman, MD
CEO of NYU Langone Health and Dean of NYU Grossman School of Medicine
As leaders in this work, NYU Langone Health’s reduction goals are continuously evolving to support New York City, New York State, and national climate targets all in service of the U.S. commitment to the Paris Climate Agreement. Reducing our greenhouse gas (GHG) emissions offers a multitude of benefits such as improving the quality of air in the communities we serve, increasing our resiliency, supporting the local economy, and making our buildings healthier and more comfortable for our patients and staff.

We are committed to becoming a carbon neutral health system by 2050, with an interim goal of 50% GHG emissions reduction by 2030. This goal affects every facet of NYU Langone, including how we design, construct, and operate facilities.

NYC Carbon Challenge
NYU Langone prioritize reducing carbon emissions through a robust energy management program. In 2009, we joined the NYC Carbon Challenge for hospitals to support NYC’s climate goals and to align with other NYC health systems in accelerating climate progress. The NYC Carbon Challenge is a voluntary program for universities, hospitals, commercial offices, multifamily buildings and hotels in New York City to, by 2019, reduce the carbon emissions intensity of their buildings by 30% from 2005 levels.

We achieved our first carbon reduction goal of 30% in 2015, four years ahead of schedule. Building off of that success, Robert I. Grossman, MD, CEO of NYU Langone and Dean of NYU Grossman School of Medicine, signed on to augment the existing reduction goal, committing to the institution to a 50% carbon reduction goal by 2025.

As of 2022, we reduced 39% of our carbon emissions under the NYC Carbon Challenge framework.

Expanding our GHG Goals
NYU Langone has grown tremendously since establishing our first carbon reduction goal and we recognize that our goal should reflect that growth. While continuing to participate in the NYC Carbon Challenge, in June 2022 we augmented our carbon reduction goal to carbon neutrality by 2050 through a commitment to the U.S. Department of Human and Health Services’ Health Sector Climate Pledge. We joined other leading health systems representing more than 650 hospitals and thousands of other physician providers, to strengthen national resilience to climate change. NYU Langone is among just a handful of health systems in New York State to join this pledge, and we hope to lead by example at home.

Our goal is no longer limited to building energy use in our owned and controlled locations in New York City as previously dictated by the NYC Carbon Challenge. Today applies to all of NYU Langone Health system including all scope 1 and 2 emissions in locations where we have operational control. As outlined in the pledge, we now are in the process of establishing a new baseline and analyzing operational and procurement data to complete a comprehensive scope 1, 2, and 3 GHG emissions inventory for the entire health system following the GHG Protocol. This effort will inform long-term decarbonization strategies and goals.

<table>
<thead>
<tr>
<th>Previous Goal</th>
<th>New Goal</th>
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<tbody>
<tr>
<td>50 percent reduction by 2025</td>
<td>Carbon neutrality by 2050</td>
</tr>
<tr>
<td>Baseline Year: 2005</td>
<td>Baseline Year: 2018</td>
</tr>
<tr>
<td>Goal Type: Carbon emissions intensity</td>
<td>Goal Type: Absolute GHG emissions</td>
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<tr>
<td>Includes:</td>
<td>Includes:</td>
</tr>
<tr>
<td>• Owned and controlled NYC locations:</td>
<td>• All owned and controlled locations:</td>
</tr>
<tr>
<td>18 locations, 6.1M ft²</td>
<td>320+ locations, 13M ft²</td>
</tr>
<tr>
<td>• Activities: building energy use</td>
<td>• Activities: building energy and utility use, owned transportation fuel use, refrigerants, anesthetic gases</td>
</tr>
<tr>
<td>Status: Achieved 39% reduction in 2022</td>
<td>Status: Conducting GHG inventory of scope 1, 2, and 3 activities and determining new baseline metrics</td>
</tr>
<tr>
<td>NYC Carbon Challenge</td>
<td>HHS Health Sector Climate Pledge</td>
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Climate & Greenhouse Gas Emissions

![NYC Carbon Challenge Energy and Carbon Intensity](image-url)

- 30% Reduction Goal
- 50% Reduction Goal
- Energy Use Intensity (kBTU/ft²)
- Carbon Intensity (lbs CO2e/ft²)
NYU Langone Health’s sustainability program develops initiatives aimed at reducing our environmental impact such as responsible waste practices and reducing pollution and chemical use. It is a collaborative effort across the institution to implement best practices and build a culture of sustainability among staff.

Maximize Energy Efficiency and Reduction
The sustainability program is built on a foundation of strong energy management practices and resilient energy infrastructure investments. Since 2008, we achieved over $160M in gross energy savings driven by a four-pronged approach encompassing capital investments in energy reduction, continuous improvements to facility operations, intelligent energy procurement, and maximization of grants, incentives and revenue-generating opportunities. We invest heavily in system-wide programs and scalable capital improvement projects such as LED retrofits, PC power management, state-of-the-art equipment like ultra-efficient chiller plants and on-site cogeneration, and deep retrofits of our energy systems to increase resiliency and reliability.

Operational improvements and data analytics are fundamental to our program. We collect energy and water use data and costs across 1,850 utility accounts to proactively identify, investigate, and remedy instances where utilities have increased. Our building management systems (BMS) collect thousands of data points from mechanical equipment, meters, and alarms to hone in on inefficient and problematic systems, allowing us to direct resources quickly to where they are most needed. In-house building automation and commissioning teams ensure that energy consuming systems are designed, constructed, and operated efficiently.

In the Science Building, for example, we track 11,400 BMS points, which are sampled every five minutes. This data is analyzed to identify underperforming systems, which are flagged immediately to controls specialists to review and correct. In 2022, this system yielded 4,098 actionable items that were prioritized and addressed to maintain efficient operations.

We leverage deregulated energy markets, unique utility tariffs, and incentive programs to further drive the financial performance of our energy program, which not only reduces costs but further enables advanced operational strategies. We received $15M in grants and incentives to date on this work.

Our robust demand management and response program curbs electricity demand from the energy grid during peak loads when the dirtiest and most-polluting energy plants are online. Our four participating facilities curbed 13.2 MW, and generated $78M in revenue in 2022. In addition to pursuing high impact opportunities, our engineering and commissioning team standardizes efficient engineering designs across all renovation and new construction projects, and ensures we are delivering on our sustainability goals.

Responsible Waste Management
We actively manage more than 10 waste streams to ensure waste does not end up in the landfill unnecessarily. Our policies and programs are carried out by many departments responsible for the various waste types, playing a prominent role in driving optimal and sustainable operations. We launched a source-separated recycling program in 2018, which standardized all waste and recycling bins and signage. At the launch of the recycling program, we deployed over 13,000 bins across all locations.

Water Use Reduction
Water is a finite resource and our facilities are designed to use this resource efficiently. Our reduction program focuses on three main components: metering and data analysis; operational improvement and continuous auditing; and conservation and efficiency. The goal is to curb water usage at hospital campuses by 35% by 2025 on a square foot normalized basis from the fiscal year 2012 baseline. To date, we reduced water consumption by 27% across all facilities despite an 81% increase in real estate square footage.

Anesthetic Gas Emissions Reduction
While necessary in the healthcare environment, anesthetic gases are actually potent greenhouse gases by nature. Not all anesthetic gases are created equally however—desflurane has a global warming potential (GWP) 10.6 times that of sevoflurane and 2.6 times that of isoflurane. In response, in 2021, leadership in the Department of Anesthesiology, Perioperative Care, and Pain Medicine removed desflurane from our formulary, demonstrating how we can consider the environment while providing excellent patient care and operations. In addition, the team focuses on physician education around effective low fresh gas flow techniques that reduce the overall usage of anesthetic gases.

Our Pillars:
Reduce our Impact
In 2016, NYU Langone installed a 13,000 ft² extensive green roof atop its Alumni Hall building and connected breezeways. This beautiful green feature employs water retention infrastructure design, efficient irrigation with weather sensing, and a blanket of native plants; bringing visual interest as well as resiliency and environmental benefits. Given Alumni Hall’s low height, its roof is visible from most of the buildings on the Manhattan Main Campus. Studies have shown that nature views increase mental wellbeing and speed patient recovery times. The green roof also reduces energy needed to heat and cool the building, while providing stormwater management that eases the burden on its connection to NYC’s combined sewer overflow.

In 2022, we collected and diverted 223 tons of electronic waste from landfill in over 95 locations. This waste is managed by a certified ITAD vendor, who ensures safe handling of equipment. This organization has a local recycling facility in Brooklyn, meaning our materials have fewer truck miles to travel for processing. We recovered 28% of this material for reuse and the remainder was recycled.

To drive effective waste reduction measures, we must first understand what type of waste is generated within our facilities. In 2019, we conducted a kitchen waste audit to identify opportunities for reduction and landfill diversion while addressing operational and regulatory needs. It was found that majority of the waste originated from kitchen zones responsible for cleaning patient trays after meals and cookware.

In the Science Building, stormwater is collected from the roof in a 35,000 gallon tank underground. This harvested water is then filtered and reused for landscape irrigation and in low-flow toilets and urinals within the building.

To reduce their environmental footprint, leadership in the Department of Anesthesiology, Perioperative Care, and Pain Medicine minimized its use of anesthetic gases with high global warming potentials. They launched an environmental education campaign in 2020 on low fresh gas flow techniques, and removed desflurane from our formulary in 2021.
Our Pillars:

Increase Resiliency

After Hurricane Sandy in 2012, NYU Langone Health’s Manhattan Main Campus experienced significant challenges in restoring utility services and operations. These experiences, which occurred in the midst of the institution’s campus transformation, put a renewed focus on resiliency and adaptation across the health system. We have put in place comprehensive measures designed to ensure business continuity in case of any future extreme weather events, and prepare for the risks associated with climate change. All of these changes and standards are part of our vision to become a truly resilient health system and go beyond industry requirements for healthcare.

Establishing Green Building Standards

We want to design greener buildings and use environmentally-preferable materials, while augmenting our benefit to the community by reducing the negative environmental and human wellness impacts of operations once they are occupied. As part of our design standards, all new construction and major projects over 25,000 ft² must pursue Gold or higher certification under the USGBC LEED rating system.

Projects are also encouraged to take into consideration other sustainable and healthy building certifications and standards such as the WELL Building Standard, the NYC Active Design Guidelines, the CDC’s Fitwel standard, My Green Labs certification, and best practices from the International Institute for Sustainable Laboratories. Constructing buildings that use resources like energy and water efficiently and materials with low embodied carbon allows us to be more resilient and reduce our risk exposure through efficiency.

LEED at NYU Langone Health

<table>
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<tr>
<th>3 Certified Projects</th>
<th>1.27 Million Square Feet of Certified Spaces</th>
<th>6 Active Projects Pursuing LEED Certification</th>
</tr>
</thead>
</table>

Kimmel Pavilion
900,000 ft² acute care adult & pediatric hospital
LEED Platinum certified in 2019

Science Building
365,000 ft² research hub
LEED Platinum certified in 2019

Perlmutter Cancer Center—Sunset Park
26,000 ft² radiation therapy and infusion center
LEED Certified certified in 2022

Building Green Spaces

Research shows that views of nature can boost people’s moods and expedite healing time for patients. NYU Langone’s outdoor spaces provide beautiful environments and most are easily accessible to everyone; and its terraces and open spaces fill lobbies and rooms with natural light. We use native trees, shrubs, and seasonal plantings to provide shade while using rainwater for irrigation. The terraces and rooftops have light-colored pavers to reduce temperatures both indoors and outdoors. Green roofs in particular also serve to insulate buildings and reduce energy use.

NYU Langone’s efforts to advance resilient infrastructure were recognized in 2018 when the Manhattan Main Campus earned PEER Platinum level certification from the U.S. Green Building Council (USGBC). PEER, Performance Excellence in Electricity Renewal, is the world’s first certification program that measures power system performance and resiliency. We became the first campus in the world to achieve both USGBC LEED and PEER certification at a Platinum level.

To safeguard the campus’ core operation, all existing and new construction plans were modified to protect or elevate critical infrastructure, patient care areas, and support functions. We also installed a flood wall system and 12-foot high steel storm barriers. Our 31 MW capacity combined heat and power plant (CHP) and 26 MW of emergency power substantially reduced the institution’s reliance on the electric grid and enhanced system redundancy.
Our Pillars:
Promote Health

NYU Langone Health seeks to create a vital and healing environment within our facilities and throughout the operational value chain. Exposure to environmental pollutants like vehicle exhaust and volatile organic compounds (VOC) in products can cause health problems such as respiratory diseases, heart disease and some types of cancer. This is why we prioritize better and healthier products and practices that minimize exposure to these pollutants.

Purchasing Local, Sustainable Foods
Healthy eating plays an integral role in the healing process. NYU Langone Health is committed to providing the healthiest and freshest food options to patients, guests, and staff. Half of our purchased meat and poultry are certified with the USDA Organic, American Grassfed, or Global Animal Partnership. Our poultry is 100% antibiotic-free and raised within 250 miles of New York City. By offering these meat options, we are being good stewards in the fight against antibiotic resistance worldwide.

It is also important to increase access to local, sustainable foods for staff, students, and patients. Our onsite community-supported agriculture program (CSA) has been running for 12 seasons and amassed over 760 members since its launch in 2016. We also host farmers' markets and tables at our hospital campuses. The Table Food Pantry of the Family Health Centers at NYU Langone partner with Brooklyn Grange to bring local, sustainably-grown produce to the communities we serve.

Building Healthy Interiors
Care and consideration for patients are interwoven into the design of our spaces. Where possible, all furniture and furnishings are free of chemicals of concern including formaldehyde, flame retardants, per- and polyfluorinated compounds, polyvinyl chloride (PVC) and antimicrobials. In 2022, 95% of our furniture and furnishings spend in hospitals met these criteria. We use cleaning products free of antimicrobials, bleach, and unnecessary chemicals that still meet regulatory standards. These choices improve the quality of indoor environments, reduce staff exposure to harmful materials, and provide a healthy environment for patient recovery. We have also standardized the use of low VOC paints, adhesives, and sealants.

Encouraging Alternative Transportation
Increasing accessibility to transportation, specifically low carbon modes of transportation, improves staff wellbeing, reduces vehicle congestion and related pollution, and reduces scope 3 carbon emissions. In 2022, we doubled the number of bike parking spots for public and private use at our facilities to over 400. We also collaborated with the NYC Department of Transportation (DOT) in a public-private partnership to install public bike racks in front of multiple NYU Langone facilities. We manage the upkeep of these public amenities as a permanent benefit to the community and staff.

We purchase local and seasonal foods for the meals we serve in patient rooms and hospital cafeterias. Purchasing food from local sources reduces transport-related emissions and supports the local food economy. In our Manhattan Main Campus and NYU Langone Orthopedic Hospital, we host weekly market tables that feature plant-based meals made from local, sustainably-grown ingredients, and fresh organic vegetables for purchase.

Mercury is a potent neurotoxin and potential environmental contaminant. In 2017, we eliminated the purchase and use of mercury-containing products and equipment across all locations. Remaining mercury-containing items, which are primarily components of building mechanical systems, will be replaced with a compliant product at end-of-life. We also have strict safe handling protocols and recycle all mercury-containing material as universal waste when possible.


To reduce the use of fossil fuels, we have 23 electric vehicle (EV) charging stations across our campuses to support staff and patients who drive EVs. In 2022, we also set a standard that all new and major renovated car parking lots and garages must provide EV charging stations to at least 5% of total parking spots, and an additional 5% of parking spots must be EV-ready to meet future demand.
Climate change is a global issue, but the solutions must be rooted within our businesses and communities. It is crucial for NYU Langone Health to work alongside industry and governmental agencies to accelerate climate progress.

U.S. Health Care Climate Council
NYU Langone is a member of Health Care Without Harm’s U.S. Health Care Climate Council, a leadership body of hospitals and health systems committed to addressing climate change and communicating its impacts on public health. Membership includes 21 top health systems representing over 600 hospitals and 10,000 health centers in 43 states, with more than 1.3 million employees serving over 81 million patients annually. The Council encourages healthcare systems to use their purchasing power and unique position as anchor institutions to promote resiliency in their communities through investing and influencing policies. Its three-pillar strategy includes mitigation, resilience and leadership. We will continue to collaborate with our peers to drive climate resiliency in the industry and communities.

U.S. Department of Health & Human Services’ Health Sector Climate Pledge
In 2022, NYU Langone expanded its carbon reduction goal to carbon neutrality by 2050 through a commitment to the HHS Health Sector Climate Pledge. We joined the health systems representing over 650 hospitals across the country to strengthen national resilience to climate change. We are one of only six health systems in New York State that joined this pledge. In addition to expanding our carbon reduction goal, we will also begin an in-depth analysis of scope 3 activities to better inform long-term carbon reduction strategies.

NYU City Carbon Challenge for Hospitals
NYU Langone joined the NYC Carbon Challenge for Hospitals in 2009 as part of its original cohort and expanded its carbon reduction goals the Challenge set forth. As part of this commitment, we continue to report our inventory and climate action plan with the City of New York and share challenges and achievements on pursuing building decarbonization strategies within the cohort.

Premier Environmentally Preferred Purchasing Advisory Council
In 2021, we joined our group purchasing organization (GPO) advisory council to assist the GPO in implementing best practices for more sustainable supply chains. This makes these contract features available to any member hospital of Premier, expanding the reach of the group’s efforts.

NYSERDA Clean Green Campuses Initiative
This is a New York State membership network of colleges and universities that support clean energy projects and principles on campus, in the classroom, and in surrounding communities. As a member, we allocate resources for research, clean energy adoption, and sustainability practices on NYU Grossman School of Medicine and NYU Long Island School of Medicine campuses.

NYU Langone Health recognizes the crucial links between our community’s wellbeing and a sustainable environment. Climate change represents a significant threat to public health and we are committed to partnering with other industry leaders and governmental agencies to break down barriers and find innovative ways to reduce our impact and remain resilient in response to an increasingly unstable climate.

Robert I. Grossman, MD
CEO of NYU Langone Health and Dean of NYU Grossman School of Medicine